BOARD OF GOVERNORS OF CONCORDIA UNIVERSITY

MINUTES OF THE MEETING OF THE OPEN SESSION OF THE BOARD OF GOVERNORS HELD ON THURSDAY, DECEMBER 18, 1986 AT 8:15 A.M., H-769, SGW CAMPUS

ATTENDANCE: Present: Mr. D. W. McNaughton, Chairman, Mr. W. E. McLaughlin, O. C., Mr. M. J. Bourgault, C. M., Ms. F. Collins, Dr. C. Draimin, Mr. J. N. Economides, Dr. T. Fancott, Mr. J. Roy Firth, Me A. Gervais, Mr. R. K.Groome, O. C., Prof. G. Gross, Dr. H. Habib, Mr. T. Hecht, Dr. P. Kenniff, Mr. A. H. Michell, Me J. J. Pepper, Dr. H. W. Proppe, Mr. P. Shea, Ms. K. Takacs, Mr. C. I. Taylor, Mme L. Watier, Mr. S. White.
Officers of the University: Dr. M. Cohen, Dr. J. C. Giguère, Dr. F. R. Whyte.
Secretary: Rev. A. Graham, S. J.
Guest: Mr. R. Wyeth.

Absent with apologies: Ms. L. Bellamy, Mme M. J. Drouin, Mr. L. Ellen, Mr. Paul E. Martin, Mr. J. H. Smith, Mr. W. W. Stinson.
Absent: Ms. S. Cappelli, Mr. L. Ian MacDonald.

DOCUMENTS CONSIDERED AND ATTACHED TO THESE MINUTES

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| BG-86-11-D57 | - | Memorandum from Dr. Kenniff (04-12-86). |
| BG-86-11-D58 | - | Report of the Finance Committee to the Board. |
| BG-86-11-D59 | - | University Shield. |
| FC-86-8-D8(Rev) | - | Operating Budget - 1987-88. |
| FC-86-8-D8.1 | - | Notes on Operating Budget - 1987-(Rev) 88. |
| FC-86-8-D9(Rev) | - | Employee Benefits Committee. |
| FC-86-8-D10 | - | Concordia Employee Benefits (Rev) Committee. |

1. Mr. McNaughton occupied the chair.

1.2 The agenda was accepted as presented.

1.3 It was moved and seconded (Gervais, Shea) and unanimously RESOLVED:

*THAT the minutes of the Open Session of November 20, 1986, be approved.*

3. The Rector introduced FC-86-8-D8 (Rev), an updated version of the 1987-88 Operating Budget. He noted that it would be useful to consider the Notes before studying the budget

presentation. The Finance Committee reviewed the first draft of the Operating Budget and had a very fruitful discussion about it.

Dr. Cohen, Vice-Rector, Institutional Relations & Finance, emphasized that the revision to the budget had to be made without our knowing the government's rules for the 1987-88 or 1986-87 budget formation. In many areas external restraints are forcing us to increase expenditures in order to maintain a minimum level of service and insure real excellence in our educational policy. Our estimates are consistent with the requests which we made to the Government Commission on Higher Education

It was moved and seconded (Kenniff, Gervais) and unanimously RESOLVED:

*THAT* *the 1987-88 Revised Operating Budget (FC-86-8-D8 (Rev), be tabled for subsequent approval, as recommended by the Finance Committee.*

In answer to a question about the ultimate approval of the 1987-88 Operating Budget, the Rector reminded the Board that it had agreed to refer the budget to Senate and allow them six weeks for comment. The document under discussion will be tabled at Senate tomorrow (December 19, 1986). It should be possible to consider it again at the February meeting of the Board.

Asked about his appraisal of what would happen if none of the desired assistance materialized, Dr. Kenniff answered that the government had promised that, although unable to help in 1986-87, they would, in 1987-88, endeavour to supply a remedy for our financial difficulties. The door has been closed on such options as raising student fees and, if the government does nothing to assist us, we may well have to face the possibility of operating with a lower budget.

4.1 It was moved and seconded (Bourgault, Firth) and unanimously RESOLVED:

*THAT,* *as proposed by the Benefits Committee, and recommended by the Finance Committee, a change in the method of indexation of pensions from a percentage of the Consumer Price Index (CPI), to the CP1 minus a fixed percentage, be done on condition that this change in approach be maintained #when considering any future ad hoc adjustments but that any future ad hoc adjustments not include a retroactive component in calculation as does this one.*

4.2 It was moved and seconded (Bourgault, Firth) and unanimously RESOLVED:

*THAT,* *as proposed by the Benefits Committee, the services of Beutel Goodman and Company Limited, as Investment Managers of the Concordia University pension plan, be terminated and that Gryphon Investment*

*Counsel be appointed as Investment Managers of the assets formerly managed by Beutel Goodman. The termination of Beutel Goodman and appointment of Gryphon Investment Counsel will be effected as soon as administratively possible.*

5. It was moved and seconded (Gervais, Habib) and unanimously RESOLVED:

*THAT* *the proposal to change the By-laws of Concordia University in Section VIII, Article 22 and Article 28, be tabled for consideration at the January meeting.*

6. The Rector presented a coloured reproduction of the "heater shape" shield from our Coat of Arms. He explained that the form of the shield had been sometimes modified to make the top flat and the bottom round- The thrust of the resolution which he will make is to insist that the shield be drawn as it appears in the approved Coat of Arms, that is, with a convex upper border and the sides terminating in a point below.

It was moved and seconded (Kenniff, Gervais) and unanimously RESOLVED:

*THAT* *the "heater shape" shield, as shown on the drawing attached to the minutes of this meeting, henceforth be used as the only official version of the University shield, to the exclusion of any other shield which way have been used at the University since 1976.*

7. Committee Reports

1. Me Gervais reported that the Planning Committee held a meeting last week at which they considered an update on the work of the Committee and briefly discussed extensions to the Vanier and the downtown libraries. The building of the Vanier library extension should begin next February or March. The Committee will hold another meeting at the end of January.

2. Me Pepper reported that he has written to the members of the Operational Services Committee and that he is awaiting a study on what had been done in the past before calling a first meeting.

3. Mr. Taylor reported that the Graduation Ceremonies Committee had a successful initial meeting yesterday, December 17, 1986 to consider the honorary degrees to be granted next year. The next meeting will take place in the New Year.

8. Report of the Rector

Three secretaries have been appointed for Committees of the Board of Governors; namely,

Ms.C.Kleingrib - Fund Procurement Committee
Mr.M. Di Grappa - Planning Committee
Ms.J.Rawlins - Operational Services Committee.

Signs have been placed on the roads of the Loyola Campus- The sign defaced by vandals outside the Vanier library is being repaired. The plans for the second phase of the Capital Campaign is progressing favourably.

Mr. Wyeth was asked to report briefly. He informed the Board that the internal campaign will begin early in the New Year. The foremost 100 prospects among corporate donors have been identified and evaluated. A task force has been working to identify main gifts and opportunities. Mr. Taylor and Mr. Michell, present at today's meeting, are deeply involved in soliciting for the campaign. Prof. Gross questioned whether full use is being made of opportunities in the Faculty of Fine Arts to attract donations. Mr. Wyeth replied that he is aware that various sections of the University may well present possibilities for favourable publicity on behalf of the capital campaign. He is anxious to be told of such possibilities.

Preparations for the campaign include the establishment of various memorial donations for major contributors.

9.1 Report of the Vice-Rectors

Dr. Whyte informed the meeting that he would, in the future, be making a report on academic activity in the University.

9.2 Dr. Giguère informed the meeting that the Concordia Council on Student Life, which must balance its budget this year, will probably require an increase in student fees to meet this objective.

9.3 Dr. Cohen announced that the Alumni have neckties and will shortly have scarves emblazoned with the Concordia shield for sale.

11. The Chancellor, Mr. Earle McLaughlin, addressed the assembled group. Mentioning that it was his last meeting before retirement, he thanked the Board for the opportunities of serving the University during the past five years. He leaves his post as Chancellor with regret, but feels that health reasons require him to withdraw. Mr. McLaughlin was given a standing ovation in appreciation of his work as Chancellor of the University.

13. The next meeting will be on Thursday, January 15, 1987 at 8:00 a.m., H-769, SGW Campus.

14. The meeting terminated at 9:10 a.m.

Aloysius Graham, S.J.,
Secretary